**MEMO**

FROM THE DESK OF
EUGENE J. T. FLANAGAN

January 6, 1978

Mr. Cullman has asked that the Directors be advised of the January 11th planned commencement of the H.E.W. anti-smoking program. Accordingly, a memorandum on the subject is attached. You will recall the program was mentioned at the last Board meeting.

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Source: https://www.industrydocuments.ucsf.edu/docs/trjj0000